

Directorate	Appendix A -2023-24 Forecast Outturn position by Directorate	Period 4 £'000
<b>Corporate Services</b>	<b>Savings Delivery Pressure:</b>	
	Election Services savings - pressure on the printing budget	11
	Pressure on the Target Operating Model savings target	173
		<b>184</b>
	<b>In-Year Budget Variations – Overspends:</b>	
	DTI contract budget shortfall	2,400
	Staffing pressures within Digital	165
	Coroners - reduced income	59
	Electoral Services - reduction in grant income	45
	Other minor variances	79
		<b>2,748</b>
<b>In-Year Budget Variations – Underspends:</b>		
Contract rationalisation savings identified through targeted review of DTI contract spend	(1,329)	
Democratic Services - savings on staffing and additional income	(83)	
Elections - Savings on staffing alongside additional grant income	(33)	
Increased forecast OPUS dividend	(8)	
Additional income in Customer Services, over and above budget	(53)	
	<b>(1,506)</b>	
<b>Management Actions:</b>		
Mitigating actions identified across the Directorate	<b>(1,329)</b>	
<b>Net Position – Corporate Services</b>	<b>97</b>	
<b>Chief Executive Services</b>	<b>Savings Delivery Pressure:</b>	
	Pressure on subscriptions budget due to 12 month notice period required	14
		<b>14</b>
	<b>In-Year Budget Variations – Overspends:</b>	
	Minor Variances	5
		<b>5</b>
	<b>In Year Budget Variations – Underspends:</b>	
	Staffing underspends across the directorate	(19)
	<b>(19)</b>	
<b>Management Actions:</b>		
No reported variances	0	
	<b>0</b>	
<b>Net Position – Chief Executive Services</b>	<b>0</b>	
<b>Education Services</b>	<b>Savings Delivery Pressure:</b>	
	Part year slippage in implementation of the consolidation of commissioning and business intelligence services in Children's and Public Health	100
	Reversal of savings proposal to capitalise resource costs following further review in line with capital guidance	29
		<b>129</b>
	<b>In-Year Budget Variations – Overspends:</b>	
	Forecast income shortfall in Education Psychology due to focus on statutory work	299
	Education Commissioning post disaggregation pressure	65
	Unfunded historical pension strain costs	61
		<b>425</b>
	<b>In Year Budget Variations – Underspends:</b>	
	Aggregate staffing underspends across the Directorate, mainly in Education Psychology due to difficulty in recruiting to vacant posts	(357)
Income received from non attendance fines	(55)	
	<b>(412)</b>	

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	<b>Management Actions:</b> Mitigating actions identified across the Directorate  <b>Net Position – Education Services</b>	 (129) <b>(129)</b>   <b>13</b>
Children's Trust	<b>Savings Delivery Pressure:</b> No reported variances  <b>In-Year Budget Variations – Overspends:</b> WNC share of the Northamptonshire Children's Trust forecast overspend of £25m  <b>In Year Budget Variations – Underspends:</b> No variances to report  <b>Management Actions:</b> No variances to report  <b>Net Position – Children's Trust</b>	 0 <b>0</b>  13,960 <b>13,960</b>  0 <b>0</b>  0 <b>0</b>  <b>13,960</b>
Communities and Opportunities	<b>Savings Delivery Pressure:</b> Undeliverable Temporary Accommodation savings Museum under-achievement of commercial income  <b>In year variations - overspend:</b>  Housing forecast exceeds budget due to continued high demand for temporary accommodation and limited low cost accommodation and Housing Subsidy loss pressure Forecast increase in contribution required to the bad debt provision  Museums budget pressure including staffing costs and backdated non domestic rates charges Updated recharges to HRA post 2022-23 review Agency cost pressures Pressure in legal fees for Private Sector Housing Enforcement Other Minor Variances  <b>In year variations - underspend:</b> Leisure Contract Management Fees additional income forecast above budget alongside staffing costs savings plus other minor variances Libraries various savings and additional income Regeneration staffing costs savings Minor Underspends  <b>Management Actions:</b> No variances to report  <b>Net Position – Communities and Opportunities</b>	 500 95 <b>595</b>   1,486  250  125 116 83 52 42 <b>2,154</b>  (379) (60) (42) (14) <b>(495)</b>  0 <b>0</b>  <b>2,254</b>

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Adult Social Care	<b>Savings Delivery Pressure:</b>	
	Reduction in WNC Service Provision to non WNC Residents -Spinneyfields Specialist care centre no longer operational but incurring utilities & business rate costs	161
		<b>161</b>
	<b>In-Year Budget Variations – Overspends:</b>	
	Forecast pressure on independent care budgets driven by the number of hospital discharge placements that are no longer funded through the hospital discharge fund. A dedicated team is undergoing care assessments of all individuals that remain in these short term placements	4,189
	Longlands care home budget pressure mainly driven by agency staff usage	536
	A year to date pressure on Client Transport has been identified, reflecting a historic shortfall in budget from a number of prior years where fuel costs have increased. A project is underway to look at how the service can provided more efficiently	329
	PFI Unitary charge pressure due to indexation continuing to rise after budget setting	95
	Learning Disability Property voids	84
		<b>5,233</b>
	<b>In Year Budget Variations – Underspends:</b>	
	Provider Services underspend driven by staffing vacancies and reduced property costs	(685)
	Prevention & Occupational Therapy, increased sales of equipment	(218)
	Staffing vacancies across Care Management and H&R teams	(66)
Call Care team minor underspend against budget	(65)	
Minor Variances	(94)	
	<b>(1,128)</b>	
<b>Management Actions:</b>		
Mitigating action plan to offset budget savings delivery and in year pressures.	(3,142)	
	<b>(3,142)</b>	
<b>Net Position – Adults</b>	<b>1,124</b>	

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<b>Place and Economy</b>	<b>Savings Delivery Pressure:</b>	
	Partial non delivery of Facilities Management savings proposal	102
	Slippage in delivery of Parking Team Restructure savings proposal due to timing and complexities of team restructure	48
	Timing of Property and Estates Management Asset Disposal Fees proposal - income required can only be achieved on completion of sale	50
	Pressure on efficiency savings within waste services as part of development of new Waste Strategy for West Northants	200
	Pressure on efficiencies in HWRC operations, as part of the wider development of the WNC waste strategy which will consider how many sites are required to serve the residents of WNC and where they should be located	100
	Partial slippage on savings proposal to encourage residents to use separate food waste collection, leading to reduced amount of waste in residual bins and therefore reduced treatment costs	33
	Pressure on proposal to confirm external contributions to Street Cleaning within Northampton Town Centre	65
	Pressure on proposal to introduce a contribution towards the delivery of replacement bins to households where bins are repeatedly lost or damaged	25
	Pressure on savings proposal for an Air Quality Officer to develop action plans and grant funded work	100
	Partial Non delivery of Regulatory Services savings proposal. Additional income is unlikely to be achieved due to pressures resulting from the economic climate	60
	Home to School Policy Change savings proposal, Legal advice is to not introduce any policy changes until September 2024 so the new policy can be considered when parents are choosing schools, therefore the saving will not be achieved this financial year	76
		<b>859</b>
	<b>In year variations - overspend:</b>	
	Utilities inflationary pressure	283
	Northampton Schools PFI - base inflation pressure.	195
	Income pressure on historic service charge income budgets and pressure on investment properties income.	190
	Income risk due to timing of planning income	120
	Office optimisation income pressure offset by additional income.	114
	Streetlighting PFI - pressure mainly due to shortfall in inflation	118
	Technical adjustment in relation to the re-classification of a lease	98
	Staff catering facilities pressure due to low occupancy in office areas - not returned to pre-Covid levels	40
	Net overspend on waste collection and disposal due to under accrual from 2022-23 and increased prices.	60
	Minor Variances	134
		<b>1,352</b>

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	<p><b>In year variations - underspend:</b>  Business rate saving due to revaluations  Concessionary Fares - saving due to passenger numbers below pre Covid levels - budget is based on pre-Covid passenger numbers  Additional income due to high volumes of road closures  Car Park and CCTV income - Additional car parking income based on activity trends for Q1  Net underspend on staffing costs taking into account vacancy factor, agency staff spend and increased pension costs  Net underspend on garden waste costs and income  Underspend on fuel due to current prices  Deflation saving on Northampton refuse and recycling budgets  Additional recycle income at household waste recycling centres  One off recovery of legal costs  Minor Variances across the directorate</p> <p><b>Management Actions:</b>  Mitigating action plan to offset budget savings delivery and in year pressures</p> <p><b>Net Position – Place</b></p>	(401) (242) (221) (212) (99) (191) (144) (112) (103) (80) (329)  <b>(2,134)</b>  (76) <b>(76)</b>  <b>0</b>
Finance Directorate	<p><b>Savings Delivery Pressure:</b>  No reported variances</p> <p><b>In year variations - overspend:</b>  Staffing pressures</p> <p><b>In year variations - underspend:</b>  Staff savings on vacant posts  Net underspends reported on Shared Services  Savings on professional services budget</p> <p><b>Management mitigation:</b>  Service will look to reduce expenditure in year through management actions or this will be managed across the Directorate.</p> <p><b>Net Position – Finance Directorate</b></p>	 0 <b>0</b> 104 <b>104</b> (54) (36) (10) <b>(100)</b> (4) <b>(4)</b>  <b>0</b>
	<b>Cost of services</b>	<b>17,448</b>

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<b>Technical / Centrally Held Budgets</b>	<b>Savings Delivery Pressure:</b>	
	Grant income forecast to be lower than budgeted	48
		<b>48</b>
	<b>In year variations - overspend:</b>	
	2020-21 Housing Benefits Audit cost pressure	19
	Other minor variances	13
		<b>32</b>
	<b>In year variations - underspend:</b>	
	Treasury forecasting an improved average interest rate yield on investment and more surplus cash for investment.	(3,300)
	Other minor variances	(88)
	<b>(3,388)</b>	
<b>Management Actions:</b>		
No reported variances	0	
	<b>0</b>	
<b>Net Position – Technical/ Centrally held budgets</b>	<b>(3,309)</b>	
<b>Funding</b>	<b>In year variations - underspend:</b>	
	Business rates income - Surplus funding available over and above that declared in the MTFP	(3,150)
	<b>Total Funding</b>	<b>(3,150)</b>
<b>Total WNC:</b>		<b>10,989</b>
	<i>Use of balance of general contingency funding to contribute towards the position.</i>	(8,201)
	<b>Overall Net Outturn Forecast 2023-24</b>	<b>2,788</b>